(A Texas Nonprofit Corporation)

### Combined Financial Statements and Independent Auditor's Report

For the period ended May 1, 2020, to August 31, 2021

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(A Texas Nonprofit Corporation)

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#### **Independent Auditor's Report**

To the Board of Directors of the Economic Opportunities Advancement Corporation Of Planning Region XI

#### **Report on the Financial Statements**

We have audited the accompanying combined financial statements of the Economic Opportunities Advancement Corporation of Planning Region XI ("EOAC") and Waco Charter School ("School") (collectively, the "Organization"), which comprise the statement of financial position as of August 31, 2021, and the related statements of activities, functional expenses, and cash flows for the period May 1, 2020 to August 31, 2021 then ended, and the related notes to the combined financial statements.

#### Management's Responsibility for the Financial Statements

The Organization's management is responsible for the preparation and fair presentation of these combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of combined financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these combined financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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### **Opinion**

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of August 31, 2021, and the changes in its net assets and its cash flows for the period May 1, 2020 to August 31, 2021 then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Other Matters**

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the combined financial statements as a whole. The combining financial statements on pages 19 through 22 are presented for purposes of additional analysis and are not a required part of the basic combined financial statements of the Organization. Similarly, the accompanying schedule of expenditures of federal awards on pages 23 through 24 is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance), and is also not a required part of the basic combined financial statements of the Organization. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the combined financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the combined financial statements or to the combined financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the combined financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated Audit Date, on our consideration of Organization's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Organization's internal control over financial reporting and compliance.

Houston, Texas Audit Date

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# COMBINED STATEMENT OF FINANCIAL POSITION AUGUST 31, 2021

ASSETS:	
Current Assets:	
Cash and Cash Equivalents	\$ 3,110,371
Grants/Contracts Receivable	2,028,730
Other Receivables	263,248
Inventory	1,693
Prepaid Expenses	224,219
Total Current Assets	5,677,087
Noncurrent Assets:	
Property and Equipment:	
Buildings and Land	5,175,367
Equipment	828,176
Vehicles	567,474
Accumulated Depreciation	(3,488,070)
Total Noncurrent Assets	3,082,947
TOTAL ASSETS	8,760,034
LIABILITIES AND NET ASSETS:	
Current Liabilities:	
Accounts Payable	847,992
Other Payables	11,531
Accrued Salaries	993,792
Accrued Annual Leave	111,934
Deferred Revenue	1,070,286
Total Current Liabilities	3,084,361
Total Liabilities	3,084,361
NET ASSETS:	
Without donor restrictions	932,550
With donor restrictions	4,743,123
Total Net Assets	5,675,673
TOTAL LIABILITIES AND NET ASSETS	\$ 8,760,034

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# COMBINED STATEMENT OF ACTIVITIES FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

	Without Donor	With Donor	m . 1
	Restrictions	Restrictions	Total
REVENUES AND GAINS:			
Federal Grants	\$ -	\$ 21,011,270	\$ 21,011,270
State Grants	-	3,220,226	3,220,226
Miscellaneous Grants/Contracts	-	713,995	713,995
Interest Income	-	9,163	9,163
Other	1,469,210	-	1,469,210
In-Kind	-	1,734,321	1,734,321
Net Assets Released from Restrictions:			
Satisfaction of Program Requirements	26,114,965	(26,114,965)	
Total Revenues and Gains	27,584,175	574,010	28,158,185
EXPENSES AND LOSSES:			
Program Services:			
Child Care and Development	13,326,558	-	13,326,558
Community/Emergency Services	8,480,270	-	8,480,270
Weatherization	1,290,977	-	1,290,977
School	2,971,283	-	2,971,283
Supporting Services:			
Management and General	978,327		978,327
Total Expenses and Losses	27,047,415		27,047,415
Change in Net Assets	536,760	574,010	1,110,770
NET ASSETS, BEGINNING OF YEAR	395,790	4,169,113	4,564,903
NET ASSETS, END OF YEAR	\$ 932,550	\$ 4,743,123	\$ 5,675,673

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### COMBINED STATEMENT OF FUNCTIONAL EXPENSES FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

	Program Services							
	Cł	nild Care and	E	mergency				
		Development		Services		eatherization		
EXPENSES:								
Salaries & Wages	\$	6,532,067	\$	320,473	\$	193,619		
Administrative Salaries		400,468		38,645		16,066		
Fringe Benefits		1,251,672		51,824		47,348		
Administrative Fringe Benefits		11,859		263		236		
Contractual Services		183,775		21,677		-		
Travel/Transportation		28,695		669		7,319		
Supplies and Materials		760,598		185,419		632,862		
Food		172,623		-		-		
Postage/Freight		-		-		-		
Printing & Reproduction		14,546		913		774		
Professional Services		61,931		2,469		2,331		
Telephone		3,603		-		-		
Insurance		95,216		3,897		4,514		
Training		48,551		-		-		
Labor		-		-		286,901		
Space and Utilities		482,250		41,912		13,857		
Publications, Dues, and Fees		-		-		-		
Equipment Lease		-		610		-		
Repairs & Maintenance		476,542		2,337		4,914		
Direct Services		15,266		7,372,221		-		
Other		32		-		3,355		
Administrative Costs		-		500		22,590		
In-Kind		1,734,321		-		-		
Indirect Costs		888,737		424,460		54,291		
Depreciation		163,806		11,981		-		
Capital Expenses						-		
TOTAL EXPENSES	\$	13,326,558	\$	8,480,270	\$	1,290,977		

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### COMBINED STATEMENT OF FUNCTIONAL EXPENSES FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

Prog	gram Services		Supportir						
	School	Fundraising			anagement ad General	Total			
\$	1,780,585	\$	_	\$	464,702	\$	9,291,446		
Ψ	-	Ψ	_	Ψ	295,420	Ψ	750,599		
	257,839		_		101,867		1,710,550		
	-		_		8,966		21,324		
	272,161		_		12,638		490,251		
	9,525		_		-		46,208		
	152,097		_		12,248		1,743,224		
	85,075		_		-		257,698		
	_		_		163		163		
	-		_		7,206		23,439		
	88,939		_		214	155,884			
	-		_		2,669	6,272			
	33,173		_		3,524		140,324		
	-		_		796		49,347		
	-		_		-		286,901		
	57,705		-		44,706		640,430		
	5,703		-		2,010		7,713		
	3,710		-		1,409		5,729		
	61,056		-		6,400		551,249		
	5,000		-		7,480		7,399,967		
	5,471		-		633		9,491		
	-		-		-		23,090		
	-		-		-		1,734,321		
	-		-		-		1,367,488		
	91,422		-		5,276				
	61,822						61,822		
\$	2,971,283	\$	-	\$	978,327	\$	27,047,415		

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### COMBINED STATEMENT OF CASH FLOWS FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

CASH FLOWS FROM OPERATING ACTIVITIES:	
Change in Net Assets	\$ 1,110,770
Adjustments to Reconcile Change in Net Assets to Net Cash	
Provided by Operating Activities:	
Depreciation	272,485
Changes in:	
Receivables	(1,612,805)
Inventory	524
Prepaid Expenses	(119,276)
Accounts Payable	565,802
Other Payables	(23,508)
Accrued Expenses	274,203
Deferred Revenue	533,479
Total adjustments	(109,096)
Total adjustments  Net Cash Provided by Operating Activities	(109,096) 1,001,674
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Net Cash Provided by Operating Activities	· · · · · · · · · · · · · · · · · · ·
Net Cash Provided by Operating Activities  CASH FLOWS FROM INVESTING ACTIVITIES:	1,001,674
Net Cash Provided by Operating Activities  CASH FLOWS FROM INVESTING ACTIVITIES:  Acquisitions of Property and Equipment	1,001,674
Net Cash Provided by Operating Activities  CASH FLOWS FROM INVESTING ACTIVITIES:  Acquisitions of Property and Equipment  Net Cash Used in Investing Activities	1,001,674 (93,587) (93,587)

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### NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

### 1. NATURE OF ACTIVITIES AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### **Description of Organization**

Economic Opportunities Advancement Corporation of Planning Region XI (EOAC) is a nonprofit organization chartered by the State of Texas and organized for the purpose of providing community services in the counties of Bosque, Ellis, Falls, Freestone, Hill, Johnson, Limestone, McLennan, and Navarro. EOAC is funded principally through direct federal grants from the Department of Health and Human Services and various grants passed through Texas State Agencies. Local support is in the form of contributions and donated services. Activities include operating Head Start Centers for qualified children, operating a charter school, contracting with providers of day care services for children under Child Care Services, and the weatherization of personal residences.

Waco Charter School (School) is an unincorporated division of EOAC, a Texas non-profit corporation. EOAC and School, known collectively as the Organization. The purpose of School is to provide education for elementary school students who are at risk. The School is governed by a fifteen-member Board of EOAC (Board). The Board has governance responsibilities over all activities related to the education within the jurisdiction of the School. The Board is appointed and has the exclusive power and duty to govern and oversee the management of the School. All powers and duties not specifically delegated by statute to the Texas Education Agency (TEA) or to the State Board of Education are reserved for the Board, and the TEA may not substitute its judgment for the lawful exercise of those powers and duties by the Board. The School receives funding from local, state and federal government sources and must comply with the requirements of those funding entities. The School only operates this single charter school and did not conduct any other charter or noncharter activities. The School utilizes an August 31 fiscal year end in accordance with requirement of TEA. In addition, the School has a separate independent audit. The results of the operations of the School for the period May 1, 2020, to August 31, 2021 are included in the accompanying combined financial statements. Complete financial statements for the School year ended August 31, 2021 may be obtained from the EOAC administration office.

#### **Basis of Accounting**

The combined financial statements of the Organization have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States

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### NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

of America ("U.S. GAAP"), codified by the Financial Accounting Standards Board (FASB) into Accounting Standards Codification (ASC).

#### Combined Financial Statements Presentation

In accordance with Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 958-210, net assets, revenues, expenses, gains, and losses are classified based on the existence and nature or absence of donor-imposed restrictions. Accordingly, net assets of EOAC and changes therein are classified and reported as follows:

**Net assets without donor restrictions**— Net assets available for use in general operations and not subject to donor restrictions. Assets restricted solely through the actions of the Board of Directors are reported as net assets without donor restrictions, board-designated.

**Net assets with donor restrictions**— Net assets subject to donor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity.

In addition, EOAC is required by Financial Accounting Standards Board's (FASB) Accounting Standards Codification (ASC) Topic 958-205, *Not-for-Profit Entities-Presentation of Financial Statements*, to present statements of activities and cash flows.

When both restricted and unrestricted resources are available for use, it is the EOAC's policy to use restricted resources first, then unrestricted resources as they are needed.

### Revenue Recognition

Generally, grants are recognized as revenues when earned. Grants that operate on a reimbursement basis are recognized on the accrual basis as revenues only to the extent of disbursements and commitments that are allowable for reimbursement. Revenues from contributions, donations and other sources are recognized as unrestricted or temporarily restricted revenues when received or unconditionally promised by a third party. Revenues from special events are recognized when the events are held. Interest income is recognized when earned based on the passage of time. Program income and other income are recognized the earlier of when received or when billed. Conditional promises to give cash or other assets are not recognized until received.

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### NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

### Texas Education Agency Financial Accountability Guide

For all federal and state programs, the School uses the net asset classes and codes specified by the Texas Education Agency in the *Special Supplement to Financial Accountability System and Resource Guide* for nonprofit charter schools. Temporarily restricted net asset codes are used to account for resources restricted to or designated for specific purposes by a grantor. Federal and state financial assistance for the charter school received through the Texas Education Agency is generally accounted for in temporarily restricted net asset codes.

#### Cash

The Organization considers all monies in banks and highly liquid investments with maturities of three months or less from date of purchase to be cash equivalents. The carrying value of cash and cash equivalents approximates fair value because of the short maturities of those financial instruments.

#### Grants Receivable

Grants receivable represent pending reimbursements of program expenses incurred as of yearend, both billed and unbilled, and expected to be received from the funding sources in the subsequent year. Management considers such receivables at August 31, 2021 to be fully collectible. Accordingly, no allowance for delinquent grants receivable was made in the accompanying financial statements.

#### Pledges Receivable

Unconditional promises to give are recognized as revenues in the period received and as pledges receivable. Promises to give are recorded at net realizable value if expected to be collected in one year and at fair value if expected to be collected in more than one year. Conditional promises to give are recognized when the conditions on which they depend are substantially met. There were no pledge receivables not as of year-end August 31, 2021.

#### Property and Equipment

Property and equipment are recorded at cost or, if donated, at their estimated fair value at the date of donation. Such donations are recorded as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire or maintain property and equipment are recorded as restricted contributions. Presently, the Organization does not have any assets which have donor-imposed restrictions.

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### NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

Organization's policy is to capitalize all asset acquisitions with the useful life expectancy of greater than one year and with a cost of \$5,000 or greater. Property and equipment are depreciated using the straight-line method over their estimated useful lives ranging from 3 to 30 years. Maintenance and repairs are charged to expense when incurred. Renewals and betterments that extend the useful lives of the assets are capitalized.

### Compensable Absences

Annual leave time are granted to the Organization employees. Under Organization's policy for non-school employees, annual leave is provided to full-time employees and generally accrues up to a maximum amount based on an employee's years of service. Full-time school employees do not earn annual leave. They accrue personal leave days, based on the number of days worked, up to a maximum of 5 workdays annually. Accrued, unused personal leave for full-time employees carries over from year to year, for a maximum accrual of twenty (20) days. These days may be transferrable to another school district in Texas, depending on the policies of the specific district involved. Upon termination, employees will not be paid for any personal leave accumulation. Annual leave which is not used annually or during the funding period up to one hundred sixty (160) hours may be used in the succeeding year. The maximum amount of accumulated annual leave an employee may carry forward at the beginning of any new program year is limited to one hundred sixty (160) hours. Any leave accumulated beyond this will be lost. Upon termination, employees (except employees who have been employed less than ninety (90) days will be paid for all unused annual leave up to a maximum of one hundred sixty (160) hours. As of August 31, 2021, the liabilities for personal leave benefits was \$111,934 for EOAC and is reflected in the accompanying statement of combined financial position.

#### Unearned Revenue

Unearned revenue represents amounts received by the Organization, which have not yet been earned. Such amounts are recognized as revenue when earned, generally when expenditures have been incurred for purposes specified, or other applicable donor-imposed condition has been met.

#### Contributions

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in with donor restricted net assets. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

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### NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

#### Use of Estimates

The preparation of combined financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make certain estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the combined financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly, actual results could differ from those estimates. Significant estimates included in the Organization's combined financial statements relate primarily to the Foundation School Program revenue accrual which requires an estimate based on additional information provided to the State; the useful lives applied in asset depreciation, and; the functional allocation of expenses.

#### **Donated Materials and Services**

Donated materials and equipment are reflected as contributions in the accompanying combined financial statements at their estimated values at date of receipt. A substantial number of volunteers have donated significant amounts of their time to Organization's program services and fundraising efforts. Donations of services are classified as "In-kind" donations and are generally reflected on the combined financial statements as income with an identical offset to expense. In-kind donations are generally valued by the donor and may be used by the Organization to satisfy Head State grant requirements for a 20 percent (20%) match by the done.

#### **Income Taxes**

The Organization is a non-profit Organization that is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code (the "Code"), except on net income derived from unrelated business activities. For the year ended August 31, 2021, the Organization has determined that no income taxes are due for these activities. Accordingly, no provision for income taxes has been recorded in the accompanying financial statements. In addition, the Organization qualifies for the charitable contribution deduction under Section 170(b)(1)(A)(vi) and has been classified as an Organization that is not a private foundation under Section 509(a)(1) of the Code.

The Organization applies the provisions of FASB ASC Topic 740, *Income Taxes*, which prescribes a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FASB ASC Topic 740 also provides guidance on de-recognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition. The Organization believes that it has appropriate support for any tax positions taken, and as such, does not have any uncertain tax positions that are material to the financial statements.

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### NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

Tax years 2017 – 2019 remain open to examination by the taxing jurisdictions to which the Organization is subject, and these periods have not been extended beyond the applicable statute of limitations.

### Functional Allocation of Expenses

The costs of providing various programs and other activities of the Organization have been summarized on a functional basis in the statements of activities and in the statements of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited in accordance with Organization's cost allocation plan. Management and general expenses include those expenses that are not directly identifiable with any other specific function but provide for the overall support and direction of the Organization.

### **New Accounting Pronouncements**

In February 2016, the FASB issued Accounting Standards Update (ASU) 2016-02 – Leases (Topic 842), which supersedes existing guidance on leases and amends and supersedes a number of other paragraphs throughout the FASB ASC. This update will be effective for the School's 2021 annual financial statements. Due to COVID-19 pandemic, the proposed amended effective date is beginning after December 15, 2021, and to interim periods within fiscal years beginning after December 15, 2022. Management is currently evaluating the impact this update will have on the financial statements.

#### 2. PROGRAM SERVICES

Program Services – All programs, services, activities and functions are governed by the Economic Opportunities Advancement Corporation's Board of Directors.

Child Care Services – CCS provides eligible families with information that will allow them to make informed choices of child care arrangements.

Community Services Block Grant – To provide CSBG funds to CSBG eligible entities, who will utilize funds for the reduction of poverty, the revitalization of communities, and the empowerment of low-income families and individuals to become fully self-sufficient.

Comprehensive Energy Assistance Program – CEAP is designed to assist low income household in meeting their immediate energy needs and to encourage consumers to control energy costs for years to come through education. The CEAP involved integration of all LIHEAP-funded programs, thereby enhancing efficiency and effectiveness of services provided to clients and eliminating duplication of services.

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### NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

Early Head Start – Provide low income families, single women and pregnant teenagers with educational and social services for infants and toddlers 0-3 years of age.

Full Year Head Start – Provides educational, social, nutritional, health and transportation services for eligible families for children 3-5 years of age.

Waco Charter School – Provide quality education for every student pre-kindergarten through fifth grade to the extent that each student has the skills, knowledge, and values needed to become productive and contributing citizens.

Weatherization Department of Energy – Designed to help low income customers control their energy costs through installation of weatherization materials and education. The program goal is to reduce the energy cost burden of low-income households through energy efficiency.

Weatherization Low Income Home Energy Assistance Program – WAP is designed to help low income customers control their energy costs through installation of weatherization materials and education. The program goal is to reduce the energy cost burden of low-income household through energy efficiency.

#### 3. CONCENTRATION OF CREDIT RISKS

Custodial credit risk is the risk that, in the event of the failure of a depository financial institution, the Organization will not be able to recover its deposits. Although the Organization does not have a formal deposit policy, it maintains deposits at federally insured banks and strives to minimize its exposure to custodial credit risks by maintaining deposits at institutions with demonstrated financial strength and through bank agreements with regards to pledging securities. Bank balances are insured by the Federal Deposit Insurance Corporation up to \$250,000 per bank. The total cash maintained by the Organization in their banks as of August 31, 2021 which was subject to custodial credit risk was \$3,535,527, exceeded the FDIC insured limit by \$3,035,527. However, these amounts were sufficiently collateralized as of August 31, 2021 in accordance with EOAC's agreement with Extraco Bank.

During the period May 1, 2020, to August 31, 2021, the Organization recognized revenues of \$11,327,641 from the United states Department of Health and Human Services, which comprises 41% \$92,606 of its total support and revenue. Credit risk associated with grants receivable is minimal due to the credit worthiness of the federal, state, and local funding agencies.

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### NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

#### 4. OPERATING LEASES

The Organization leases office space and equipment under operating lease agreements with third parties.

The following is a schedule of future minimum lease payments under non-cancellable leases:

Year ending August 31,	
2022	\$ 190,163
2023	190,771
2024	164,079
2025	153,000
2026	153,000
Thereafter	 153,000
Total	\$ 1,004,013

#### 5. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions amounting to \$4,743,123, as of August 31, 2021, and summarized below, represent contributions to the Organization, which the donors have restricted for use in future periods:

	2021				
Purpose Restrictions:		_			
CCS Vendor Fund 30	\$	1,204			
Child Care Services		30,426			
Head Start Program		1,212,903			
Weatherization Program		49,147			
Home Program		20,108			
Waco Charter School		3,429,335			
Total temporarily restricted net assets	\$	4,743,123			

#### 6. MULTIEMPLOYER PENSION PLANS

The School contributes to the Teacher Retirement System of Texas (the "System" or "TRS"), a cost-sharing multiple employer defined benefit pension plan. Specific details related to the

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### NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

plan are disclosed in the School's audited financial statements for the period May 1, 2020 to August 31, 2021.

#### 7. DEFINED CONTRIBUTION PLAN

The Organization sponsors a qualified retirement plan under IRS section 403(b) for all employees working more than 1,500 hours. Contributions of 3% of employees' gross earnings are made to the plan each month. Employees are required to work one year to be eligible to participate in the plan. Enrollment occurs on the month following one year of service. The Organization made contributions to the 403(b) plan for the period May 1, 2020, to August 31, 2021 in the amount of \$45,434, equal to the required contributions for the period.

#### 8. COMMITMENTS AND CONTINGENCIES

The Organization receives grants from Federal, State and local sources that are subject to review and audit by the funding sources. Such reviews and audits could result in the discovery of unallowable activities and unallowable costs. Consequently, any of the funding sources may, at its discretion, request reimbursement for expenses or return of funds, or both, as a result of non-compliance by the Organization with the terms of the grants/contracts. In the opinion of the Organization's management, such disallowances, if any, would not be significant in relation to the combined financial statements of the Organization.

The School participates in grant programs which are governed by various rules and regulations of the grantor agencies; therefore, to the extent that the School has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivable may be impaired. In the opinion of the School, there are no significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants; therefore, no provision has been recorded in the accompanying basic financial statements for such contingencies.

The Organization receives a significant portion of its revenue from funds provided through federal grants. These amounts are all appropriated each year by the federal government. If significant budget cuts are made at the federal or state level, the amount of the funds received could be reduced significantly and have an adverse impact on its operations. Management is not aware of any actions that will adversely affect the amount of funds the Organization will receive in the next fiscal year.

(A Texas Nonprofit Corporation)

### NOTES TO COMBINED FINANCIAL STATEMENTS FOR THE PERIOD ENDED MAY 1, 2020, TO AUGUST 31, 2021

### 9. LIQUIDITY AND AVAILABILITY

Financial assets available for general expenditure, that is without donor or other restrictions limiting their use, within one year of the date of the statement of financial position, comprise the following:

Cash	\$ 3,110,371
Receivables	 2,028,730
	\$ 5,139,101

A majority of their cash is related to Waco Charter School. Per the Texas Education Agency, Foundation School Program revenues should be classified as revenue with donor restrictions. However, the funds do not have time restriction, but must be used for education purposes in accordance with State law. As such, part of their cash and receivables that are due from the State are available for use for educational purposes. EOAC monitors cash on a daily basis. All investments shall comply with the Public Funds Investment Act. The primary objective of investing for operating funds is to ensure that anticipated cash flows are matched with adequate investment liquidity.

#### 10. SUBSEQUENT EVENTS

Management has evaluated subsequent events through Audit Date, the date combined financial statements were available to be issued. No changes were made, or are necessary to be made, to the financial statements, as a result of this evaluation.

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### **SUPPLEMENTARY INFORMATION**

(A Texas Nonprofit Corporation)

# COMBINING STATEMENT OF FINANCIAL POSITION AUGUST 31, 2021

			EOAC			CCS		CCS	
ASSETS:	F	Payroll	Health Plan		CSBG	Vendor	О	perating	Head Start
Current Assets:		und 08	Fund 15	I	Fund 20	Fund 30	_	Fund 31	Fund 50
Cash and Cash Equivalents	\$	-	\$ 149,647	\$	48,826	\$ 24,748	\$	31,194	\$ 739,354
Grants/Contracts Receivable		-	-	]	,151,503	-		3,540	571,238
Other Receivables		-	-		-	-		-	=
Due From Other Funds		1,239	87,008		24,453	-		-	50,123
Inventory		-	-		-	-		-	-
Prepaid Expenses		-	21,011		103,358	-		2,120	89,628
Total Current Assets		1,239	257,666		1,328,140	24,748		36,854	1,450,343
Noncurrent Assets:									
Property and Equipment:									
Buildings and Land		-	-		-	-		-	2,694,724
Construction in Progress		-	-		-	-		-	-
Equipment		-	-		-	-		-	570,195
Vehicles		-	-		59,903	-		-	454,441
Accumulated Depreciation		-	-		(23,961)	-		-	(2,384,691)
Total Noncurrent Assets					35,942			-	1,334,669
TOTAL ASSETS		1,239	257,666	1	,364,082	24,748	_	36,854	2,785,012
LIABILITIES AND NET ASSETS:									
Current Liabilities:									
Accounts Payable	\$	1,239	\$ 168,913	\$	19,252	\$ -	\$	5,966	\$ 606,407
Other Payables	Ψ	-	ψ 100,515 -	Ψ	-	Ψ <u>-</u>	Ψ	-	-
Due to Other Funds		_	_		344,762	_		_	113,997
Accrued Salaries		_	_		22,252	_		_	744,319
Accrued Annual Leave		_	_		29,418	_		_	74,020
Deferred Revenue		-	-		948,398	23,544		462	33,366
Total Current Liabilities		1,239	168,913	_	1,364,082	23,544		6,428	1,572,109
Total Caroni Entonices		1,237	100,713		1,501,002	23,344		0,120	1,572,109
Total Liabilities		1,239	168,913	1	,364,082	23,544		6,428	1,572,109
NET ASSETS:									
Without donor restrictions		-	88,753		-	-		_	-
With donor restrictions		-	=		-	1,204		30,426	1,212,903
Total Net Assets		-	88,753		-	1,204		30,426	1,212,903
TOTAL LIABILITIES AND NET ASSETS	\$	1,239	\$ 257,666	\$ 1	,364,082	\$ 24,748	\$	36,854	\$2,785,012

(A Texas Nonprofit Corporation)

# COMBINING STATEMENT OF FINANCIAL POSITION AUGUST 31, 2021

	S Parent		Annual				Waco		
	ey Council	WAP	Events Fund	HOME	Special Fund	FO A C TO A 1	Charter	Elimination	T . 1
_	und 59	Fund 60	70	Fund 80	90	EOAC Total	School	Entry	Total
\$	28,824	\$ 14,667	\$ 110,262	\$ 1,245	\$ 468,603	\$1,617,370	\$ 1,493,001		\$3,110,371
	-	81,880	-	4,130	12.742	1,812,293	216,437		2,028,730
	-	-	-	-	12,743 295,936	12,743	250,505 231,617	(690,376)	263,248
	-	-	-	-	293,930	458,759	1,693	(090,370)	1,693
	-	4,124	-	-	3,978	224,219	1,093		224,219
	28,824	100,671	110,262	5,375	781,262	4,125,384	2,193,253	(690,376)	5,628,261
	_	-	-	32,848	-	2,727,572	2,447,795		5,175,367
	-	-	-	-	-	-	-		-
	-	-	-	-	26,380	596,575	231,601		828,176
	-	53,130	-	-	-	567,474	-		567,474
	-	(53,130)		(18,070)	(22,423)	(2,502,275)	(985,795)		(3,488,070)
	-			14,778	3,957	1,389,346	1,693,601		3,082,947
	28,824	100,671	110,262	20,153	785,219	5,514,730	3,886,854	(690,376)	8,711,208
\$	-	\$ 12,174	\$ -	\$ 45	\$ 2,956	\$ 816,952	\$ 31,040		\$ 847,992
	-	-	-	-	3,417	3,417	8,114		11,531
	-	-	-	-	-	458,759	231,617	(690,376)	-
	-	8,921	-	-	43,111	818,603	175,189		993,792
	-	2,811	-	-	-	106,249	5,685		111,934
	28,824	27,618	-	-	2,200	1,064,412	5,874		1,070,286
	28,824	51,524	-	45	51,684	3,268,392	457,519	(690,376)	3,035,535
	28,824	51,524		45	51,684	3,268,392	457,519	(690,376)	3,035,535
	-	-	110,262	-	733,535	932,550	_		932,550
		49,147		20,108		1,313,788	3,429,335		4,743,123
		49,147	110,262	20,108	733,535	2,246,338	3,429,335		5,675,673
\$	28,824	\$100,671	\$ 110,262	\$ 20,153	\$ 785,219	\$5,514,730	\$ 3,886,854	\$ (690,376)	\$8,711,208

(A Texas Nonprofit Corporation)

### COMBINING STATEMENT OF ACTIVITIES FOR THE PERIOD MAY 1, 2020, TO AUGUST 31, 2021

			EOAC					CCS	
	Payroll	]	Health Plan		CSBG		S Vendor	Operating	g Head Start
REVENUES AND GAINS:	Fund 08		Fund 15		Fund 20		and 30	Fund 31	Fund 50
Federal Grants	\$ -		\$ -	\$	7,943,322	\$	92,606	\$ -	\$11,327,641
State Grants	-		-		-		-	-	-
Miscellaneous Grants/Contracts	-		-		536,055		-	-	-
Interest Income	-		2,854		-		-	_	-
Other	-		-		-		-	_	-
Transfer In	-		-		-		-	-	-
In-Kind	-		-		-		-	-	1,734,321
Net Assets Released from Restrictions:									
Satisfaction of Program Requirements	-		-		-		-	_	-
									_
Total Revenues and Gains	-		2,854		8,479,377		92,606	-	13,061,962
EXPENSES AND LOSSES:									
Program Services:									
Child Care and Development	\$ -		\$ -	\$	-	\$	-	\$ 7,468	\$ 13,319,090
Community/Emergency Services	-		-		8,480,270		-	-	-
Weatherization	-		-		-		-	_	-
Housing	-		-		-		-	_	-
School	-		-		-		-	-	-
Supporting Services:									
Fundraising	-		-		-		-	_	-
Transfer Out	2,4	23	-		-		53,568	-	-
Management and General	-		70		-		-	_	-
Total Expenses and Losses	2,4	23	70		8,480,270		53,568	7,468	3 13,319,090
						-			
Change in Net Assets	(2,4	23)	2,784		(893)		39,038	(7,468	3) (257,128)
NET ASSETS, BEGINNING OF YEAR	2,4	23	85,969		893		(37,834)	37,894	1,470,031
NET ASSETS, END OF YEAR	\$ -		\$ 88,753	\$	-	\$	1,204	\$ 30,426	\$ 1,212,903

(A Texas Nonprofit Corporation)

### COMBINING STATEMENT OF ACTIVITIES FOR THE PERIOD MAY 1, 2020, TO AUGUST 31, 2021

Policy	Parent Council nd 59	WAP Fund 60	Annual Events Fund 70	HOME Fund 80	Special Fund 90	EOAC Total	Waco Charter School	Elimnating Entry	Total
\$	-	\$ 1,098,099	\$ -	\$ -	\$ -	\$ 20,461,668	\$ 549,602	Lifty	\$21,011,270
Ψ	_	ψ 1,070,077 -	Ψ <u>-</u>	Ψ <u>-</u>	ψ -	-	3,220,226		3,220,226
	_	177,940	_	_	-	713,995	-		713,995
	-	-	805	_	5,161	8,820	343		9,163
	-	-	-	_	1,417,288	1,417,288	51,922		1,469,210
	_	-	-	_	53,568	53,568	2,423	(55,991)	
	-	-	-	-	-	1,734,321	-		1,734,321
						-			_
		1,276,039	805		1,476,017	24,389,660	3,824,516	(55,991)	28,158,185
\$	-	\$ -	\$ -	\$ -	\$ -	\$ 13,326,558	\$ -		\$13,326,558
	-	-	-	-	-	8,480,270	-		8,480,270
	-	1,290,977	-	-	-	1,290,977	-		1,290,977
	-	-	-	-	-	-	-		-
	-	-	-	-	-	-	2,971,283		2,971,283
	-	-	_	-	-	-	-		_
	-	-	-	_	-	55,991	=	(55,991)	_
					978,257	978,327			978,327
		1,290,977			978,257	24,132,123	2,971,283	(55,991)	27,047,415
	-	(14,938)	805	-	497,760	257,537	853,233	-	1,110,770
	-	64,085	109,457	20,108	235,775	1,988,801	2,576,102		4,564,903
\$		\$ 49,147	\$110,262	\$20,108	\$ 733,535	\$ 2,246,338	\$ 3,429,335	\$ -	\$ 5,675,673

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### **SINGLE AUDIT SECTION**

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(A Texas Nonprofit Corporation)

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE PERIOD MAY 1, 2020, TO AUGUST 31, 2021

Federal Grantor/Pass-Through Grantor Program Title	CFDA Number	Pass Through Grantor or Grant Number	Federal Expenditures
U. S. DEPARTMENT OF HEALTH AND HUMAN SERVICES			
Direct Program:			
Head Start	93.600	06CH01097502	\$ 7,700,184
Head Start	93.600	06CH01097503	2,634,259
Head Start	93.600	06CH0197502C3	456,058
Head Start - COVID-19	93.600	06HE00084101C5	13,713
Total Direct Program			10,804,214
Passed Through the Texas Department of Housing and Community Affairs			
LIHEAP Weatherization	93.568	81210003420	171,194
LIHEAP Weatherization	93.568	81200003189	585,749
Comprehensive Energy Assistance Program	93.568	58190002987	1,200
Comprehensive Energy Assistance Program	93.568	58200003159	3,366,727
Comprehensive Energy Assistance Program - COVID-19	93.568	58990003302	1,649,326
Comprehensive Energy Assistance Program	93.568	58210003390	1,440,062
Community Services Block Grant	93.569	61190003048	21,306
Community Services Block Grant	93.569	61200003280	24,383
Community Services Block Grant	93.569	61200003487	42,243
Community Services Block Grant	93.569	61200003220	495,275
Community Services Block Grant	93.569	61210003451	145,263
Community Services Block Grant	93.569	61200003341	666,441
Total Passed Through the Texas Department of Housing and Community Affairs			8,609,168
Total U. S. Department of Health and Human Services			19,413,382
U. S. DEPARTMENT OF ENERGY			
Passed Through the Texas Department of Housing and Community Affairs:			
Weatherization Assistance for Low-Income Persons	81.042	56210003515	5,745
Weatherization Assistance for Low-Income Persons	81.042	56190003128	334,092
Total U. S. Department of Energy			339,837
U.S. DEPARTMENT OF HOMELAND SECURITY			
Passed Through United Way:			
Emergency Food and Shelter National Board Program	97.024	76278A03	80,904
Total Passed Through United Way			80,904
Total U. S. Department of Homeland Security			80,904
U. S. DEPARTMENT OF AGRICULTURE			
Passed Through the Texas Education Agency:			
* National School Breakfast Program	10.553	71401701	45,696 ***
* School Lunch Program	10.555	71301701	98,505 ***
* USDA Commodities	10.569		7,092 ***
* Fresh Fruit and Vegetable Program	10.582		2,333 ***
Total Child Nutrition Cluster*			153,626
Total Passed Through the Texas Education Agency			153,626
Passed Through the Texas Department of Agriculture:			
Child and Adult Care Food Program	10.558	75-G1007	374,147
Total Texas Department of Agriculture			374,147
Total U. S. Department of Agriculture			527,773

(A Texas Nonprofit Corporation)

# SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE PERIOD MAY 1, 2020, TO AUGUST 31, 2021

Federal Grantor/Pass-Through Grantor Program Title	CFDA Number	Pass Through Grantor or Grant Number	Federal Expenditures
U. S. DEPARTMENT OF EDUCATION			
Passed Through Texas Education Agnecy:			
ESEA Title I Part A	84.010A	S010A130043	188,895
COVID-19 ESSER Grant	84.425D		59,347
Title I School Improvement Program	84.377A		10,500
COVID-19 ESSER III Grant	84.425U		22,798
Total Passed Through Texas Education Agency			281,540
Passed Through Education Service Center, Region 12:			
* * IDEA-B Formula	84.027A	161-801	76,105
* * IDEA-B Preschool	84.173A	161-801	13,721
Total Special Education Cluster (IDEA)**			89,826
ESEA Title II Part A	84.367A	161-801	24,610
Total Passed Through Education Service Center, Region 12			114,436
Total U.S. Department of Education			395,976
TOTAL FEDERAL EXPENDITURES			\$ 20,757,872
*** Waco Charter School			
Federal revenue per SEFA			\$ 20,757,872
Deferred Revenue Recognized in current year for CCS			92,606
Depreciation Deduction			175,320
Addition for fixed assets			(14,528)
Total federal revenue per statement of activities			\$ 21,011,270

(A Texas Nonprofit Corporation)

### NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE PERIOD MAY 1, 2020, TO AUGUST 31, 2021

#### 1. BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards (the "Schedule") includes federal grant activities of EOAC under programs of the federal government for the year ended August 31, 2021. The information in the Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("Uniform Guidance"). Because the Schedule presents only a selected portion of Organization's operations, they are not intended to and do not present the financial position, changes in net assets, and cash flows of EOAC as a whole.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Expenditures on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in Subpart E of the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

### 3. RELATIONSHIP OF THE SCHEDULE TO FINANCIAL REPORTS SUBMITTED TO GRANTOR AGENCIES

Amounts reflected in the financial reports filed with grantor agencies for the programs and the Schedule may not agree because of accruals which would be included in the next report filed with the agencies, matching requirements not included in the Schedule and different program year ends.

#### 4. COMMITMENTS AND CONTINGENCIES

Federal grants received by EOAC are subject to review and audit by grantor agencies. Organization's management believes that the results of such audits will not have a material effect on the Schedule.

#### 5. ELECTION TO USE 10% DE MINIMIS INDIRECT COST RATE

Economic Opportunity Advancement Corporation has elected to use the 10% de minimis indirect cost rate allowed under uniform guidance.

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# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF COMBINED FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

### **Independent Auditor's Report**

To the Board of Directors of the Economic Opportunities Advancement Corporation of Planning Region XI

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the combined financial statements of the Organization, which comprise the combined statement of financial position as of August 31, 2021, and the related statements of activities, functional expenses and cash flows for the period May 1, 2020 to August 31, 2021 then ended, and the related notes to the financial statements, and have issued our report thereon dated Audit Date which contained an unmodified opinion on these financial statements.

### **Internal Control Over Financial Reporting**

In planning and performing our audit of the combined financial statements, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a

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timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Organization's combined financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Houston, Texas Audit Date



### REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

#### **Independent Auditor's Report**

To the Board of Directors of the Economic Opportunities Advancement Corporation of Planning Region XI

### Report on Compliance for Each Major Federal Program

We have audited the Organization's compliance with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Compliance Supplement* that could have a direct and material effect on each of Organization's major federal program for the period May 1, 2020, to August 31, 2021. The Organization's major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

### Management's Responsibility

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

#### Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of Organization's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 *U.S. Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Organization's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Organization's compliance.

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#### Opinion on Each Major Federal Program

In our opinion, the Organization complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the period May 1, 2020, to August 31, 2021.

### Report on Internal Control Over Compliance

Management of the Organization is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Organization's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



### Report on Schedule of Expenditures of Federal Awards

We have audited the combined financial statements of the Organization as of and for the period May 1, 2020 to August 31, 2021 and have issued our report thereon dated Audit Date, which contained an unmodified opinion on those financial statements. Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the financial statements as a whole.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Houston, Texas Audit Date

(A Texas Nonprofit Corporation)

## SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE PERIOD MAY 1, 2020, TO AUGUST 31, 2021

#### PART 1 – SUMMARY OF AUDITOR'S RESULTS

Financial	Statement Section	
THIAIICIA	Matchicht Scchol	

Type of auditor's report issued:

 Unmodified

 Internal control over financial reporting:

 Material weaknesses identified?
 No
 Significant deficiencies identified?
 No
 Noncompliance material to the financial statements noted?

#### **Federal Awards Section**

- 1. Internal control over major programs:
  - a) Material weaknesses identified?
  - b) Significant deficiencies identified that is not considered to be a material weakness?

    No
- 2. Type of auditor's report issued on compliance for major programs:

  Unmodified
- 3. Any audit findings disclosed, which are required to be reported in accordance with 2 CFR Section 200.516(a) and the State of Texas Single Audit Circular?
- 4. Identification of major programs:

I	Federal - CFDA Number	Name of Federal Program or Cluster	
	93.600	Head Start	
5.	Dollar threshold used to distinguish between		

6. Auditee qualified as a low-risk auditee under

Type A and Type B federal programs:

2 CFR Section 200.520? Yes

\$750,000

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# SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE PERIOD MAY 1, 2020, TO AUGUST 31, 2021

### PART II: FINDINGS - FINANCIAL STATEMENT AUDIT

No findings reported.

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# SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE PERIOD MAY 1, 2020, TO AUGUST 31, 2021

PART III: FINDINGS - FEDERAL AWARDS SECTION

No findings reported.

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# SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS AND CURRENT STATUS FOR THE PERIOD MAY 1, 2020, TO AUGUST 31, 2021

No findings reported.