



**ARMSTRONG, BACKUS & CO., LLP**  
— *Certified Public Accountants* —



ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION

**Combined Financial Statements**

**For the Year Ended August 31, 2024**

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**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION  
OF PLANNING REGION XI**

**Combined Financial Statements**

**For the Year Ended August 31, 2024**

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ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION





## **INDEPENDENT AUDITORS' REPORT**

Board of Directors  
Economic Opportunities Advancement Corporation of Planning Region XI  
Waco, Texas

### **Opinion**

We have audited the financial statements of Economic Opportunities Advancement Corporation of Planning Region XI (the Corporation), which comprise the combined statement of financial position as of August 31, 2024, and the related combined statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the combined financial statements. In our opinion, the accompanying financial statements of Economic Opportunities Advancement Corporation of Planning Region XI present fairly, in all material respects, the financial position of the Corporation as of August 31, 2024, and the results of its operations, its functional expenses, and its cash flows for the year then ended in conformity with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Corporation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, which raise substantial doubt about the Corporation's ability to continue as a going concern within one year after the date that the financial statements were available to be issued.

### **Auditors' Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users made on the basis of these financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism through the audit.

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, which raise substantial doubt about the Corporation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

#### **Other Matters**

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying Schedule of Expenditures of Federal Awards, as required by *Title 2 U.S. Code of Federal Regulations Part 200*, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

#### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated March 20, 2025 on our consideration of the Corporation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Corporation's internal control over financial reporting and compliance.

*Armstrong, Backus & Co., L.L.P.*

San Angelo, Texas  
March 20, 2025



# ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION OF PLANNING REGION XI

## **Combined Statement of Financial Position**

**As of August 31, 2024**

<b>ASSETS</b>	
Current Assets:	
Cash and Cash Equivalents	\$ 1,963,694
Grants and Contracts Receivable	673,560
Other Receivables	520
Prepaid Expenses	119,988
	<hr/>
Total Current Assets	\$ 2,757,762
	<hr/>
Fixed Assets:	
Property and Equipment	
Buildings and Land	\$ 5,888,984
Equipment	1,014,141
Vehicles	631,819
Construction in Progress	626,261
Accumulated Depreciation	( 2,976,597)
	<hr/>
Total Fixed Assets	\$ 5,184,608
	<hr/>
Noncurrent Assets:	
Operating Right-of-Use Assets, Net	\$ 606,720
	<hr/>
Total Noncurrent Assets	\$ 606,720
	<hr/>
Total Assets	\$ 8,549,090
	<hr/> <hr/>
<b>LIABILITIES AND NET ASSETS</b>	
Current Liabilities:	
Accounts Payable	\$ 115,313
Other Payables	5,349
Accrued Salaries	447,134
Accrued Annual Leave	157,719
Deferred Revenue	333,438
Current Portion of Noncurrent Liabilities	290,319
	<hr/>
Total Current Liabilities	\$ 1,349,272
	<hr/>
Noncurrent Liabilities:	
Long-Term Debt	\$ 469,714
Operating Lease Liabilities	606,745
Less: Current Portion of Noncurrent Liabilities	( 290,319)
	<hr/>
Total Noncurrent Liabilities	\$ 786,140
	<hr/>
Total Liabilities	\$ 2,135,412
	<hr/>
Net Assets:	
Without Donor Restrictions	\$ 3,965,283
With Donor Restrictions	2,448,395
	<hr/>
Total Net Assets	\$ 6,413,678
	<hr/>
Total Liabilities and Net Assets	\$ 8,549,090
	<hr/> <hr/>

The accompanying notes are an integral part of this statement.

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION OF PLANNING  
REGION XI**

**Combined Statement of Activities**

**For the Year Ended August 31, 2024**

	Without Donor Restrictions	With Donor Restrictions	Total
<b>Revenues and Gains:</b>			
Federal Grants	\$ -0-	\$ 15,118,051	\$ 15,118,051
Miscellaneous Grants/ Contracts	-0-	461,084	461,084
Interest Income	-0-	63,773	63,773
Other	1,192,426	-0-	1,192,426
In-Kind - Nonfinancial Assets	-0-	1,915,784	1,915,784
Net Assets Released from Restrictions			
Satisfaction of Program Requirements	17,388,771	( 17,388,771)	-0-
Total Revenues and Gains	\$ 18,581,197	\$ 169,921	\$ 18,751,118
<b>Expenses and Losses:</b>			
Program Services:			
Child Care and Development	\$ 11,466,438	\$ -0-	\$ 11,466,438
Community/Emergency Services	5,344,790	-0-	5,344,790
Weatherization	626,344	-0-	626,344
School	-0-	-0-	-0-
Total Program Services	\$ 17,437,572	\$ -0-	\$ 17,437,572
Supporting Services:			
Management and General	\$ 883,046	\$ -0-	\$ 883,046
Total Supporting Services	\$ 883,046	\$ -0-	\$ 883,046
Total Expenses	\$ 18,320,618	\$ -0-	\$ 18,320,618
Change in Net Assets	\$ 260,579	\$ 169,921	\$ 430,500
Net Assets, Beginning of Year	\$ 3,704,704	\$ 2,278,474	\$ 5,983,178
Net Assets, End of Year	\$ 3,965,283	\$ 2,448,395	\$ 6,413,678

The accompanying notes are an integral part of this statement.



**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION OF PLANNING  
REGION XI**

**Combined Statement of Functional Expenses**

**For the Year Ended August 31, 2024**

	<b>Program Services</b>			<b>Supporting Services</b>	
	<b>Child Care and Development</b>	<b>Community/ Emergency Services</b>	<b>Weatherization</b>	<b>Management and General</b>	<b>Total</b>
Salaries and Wages	\$ 5,711,824	\$ 347,458	\$ 128,129	\$ 461,519	\$ 6,648,930
Administrative Salaries	170,885	2,146	81	-0-	173,112
Fringe Benefits	1,006,168	75,171	23,628	95,953	1,200,920
Administrative Fringe Benefits	22,339	72	-0-	-0-	22,411
Contractual Services	54,944	-0-	-0-	8,146	63,090
Travel/Transportation	32,393	7,876	12,436	1,302	54,007
Supplies and Materials	286,813	35,898	15,439	60,997	399,147
Food	309,857	-0-	-0-	-0-	309,857
Printing and Reproduction	8,419	-0-	730	5,945	15,094
Professional Services	83,381	15,304	4,471	12,605	115,761
Telephone	50,150	-0-	-0-	255	50,405
Insurance	122,403	13,375	6,110	7,190	149,078
Training	30,541	-0-	-0-	450	30,991
Labor	-0-	-0-	109,406	-0-	109,406
Space and Utilities	405,524	66,746	16,147	70,375	558,792
Repairs and Maintenance	242,734	4,292	7,963	68,707	323,696
Direct Services	43,299	4,406,874	234,919	-0-	4,685,092
Other	150	3,154	11,930	39,467	54,701
Administrative Costs	-0-	31	8,340	-0-	8,371
In-Kind	1,915,784	-0-	-0-	-0-	1,915,784
Indirect Costs	763,438	354,412	46,615	-0-	1,164,465
Depreciation	205,392	11,981	-0-	50,135	267,508
Total Expenses	<u>\$ 11,466,438</u>	<u>\$ 5,344,790</u>	<u>\$ 626,344</u>	<u>\$ 883,046</u>	<u>\$ 18,320,618</u>

The accompanying notes are an integral part of this statement.

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION OF PLANNING  
REGION XI**

**Combined Statement of Cash Flows**

**For the Year Ended August 31, 2024**

**CASH FLOWS FROM OPERATING ACTIVITIES**

Cash Received from Grants and Contracts	\$ 14,850,899
Cash Received from Interest and Other Income	1,694,024
Cash Paid for Interest	( 26,972)
Cash Paid for Operations	( 8,707,816)
Cash Paid for Salaries and Benefits	( 8,072,924)
	<u>                    </u>
Net Cash Used by Operating Activities	(\$ 262,789)

**CASH FLOWS FROM INVESTING ACTIVITIES**

Purchase of Property, Plant, and Equipment	(\$ 1,013,554)
	<u>                    </u>
Net Cash Used in Investing Activities	(\$ 1,013,554)

**CASH FLOWS FROM FINANCING ACTIVITIES**

Cash Paid for Long-term Debt	(\$ 108,829)
	<u>                    </u>
Net Cash Used in Financing Activities	(\$ 108,829)
	<u>                    </u>
Net Decrease in Cash	(\$ 1,385,172)
	<u>                    </u>
Balance, Beginning of the Year	3,348,866
	<u>                    </u>
Balance, End of the Year	<u><u>\$ 1,963,694</u></u>

**RECONCILIATION OF CHANGE IN NET ASSETS TO NET CASH  
USED BY OPERATING ACTIVITIES**

Change in Net Assets	\$ 430,500
	<u>                    </u>
Adjustments to Reconcile Change in Net Assets to Net Cash Used by Operating Activities:	
Depreciation	\$ 267,508
Change in Assets and Liabilities:	
Decrease in Receivables	629,926
Increase in Prepaid Expenses	( 32,478)
Decrease in Accounts Payable	( 610,357)
Decrease in Accrued Expenses	( 197,838)
Decrease in Deferred Revenue	( 750,050)
Total Adjustments	<u>(\$ 693,289)</u>
	<u>                    </u>
Net Cash Used by Operating Activities	<u>(\$ 262,789)</u>

The accompanying notes are an integral part of this statement.

# **ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION OF PLANNING REGION XI**

## **Notes to the Combined Financial Statements**

**For the Year Ended August 31, 2024**

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### **NOTE 1: NATURE OF ACTIVITIES AND SIGNIFICANT ACCOUNTING POLICIES**

Organization – The Economic Opportunities Advancement Corporation of Planning Region XI (EOAC) is a private, non-profit corporation chartered by the State of Texas and organized for the purpose of providing community services in the counties of Bosque, Ellis, Falls, Freestone, Hill, Johnson, Limestone, McLennan, and Navarro. The Corporation is funded principally through direct federal grants from the Department of Health and Human Services and various grants passed through Texas State Agencies. Local support is in the form of contributions and donated services. The Corporation operates various activities which include helping children get a head start, education, assisting with day care services, and weatherization of personal residences.

The Corporation operates the following programs:

Child Care Services – CCS provides eligible families with information that will allow them to make informed choices of childcare arrangements.

Community Services Block Grant (CSBG) – To provide CSBG funds to CSBG eligible entities, who will utilize funds for the reduction of poverty, the revitalization of communities, and the empowerment of low-income families and individuals to become fully self-sufficient.

Early Head Start – Provide low-income families, single women, and pregnant teenagers with educational and social services for infants and toddlers 0-3 years of age.

Full Year Head Start – Provides educational, social, nutritional, health, and transportation services for eligible families for children 3-5 years of age.

Comprehensive Energy Assistance Program (CEAP) – CEAP is designed to assist low-income household in meeting their immediate energy needs and to encourage consumers to control energy costs for years to come through education. The CEAP involved integration of all Low Income Home Energy Assistance Program-funded programs, thereby enhancing efficiency and effectiveness of services provided to clients and eliminating duplication of services.

Low Income Household Water Assistance Program – Assists low-income and elderly persons with the payment of water utility bills.

Weatherization Department of Energy (DOE) – Designed to help low-income customers control their energy costs through installation of weatherization materials and education. The program goal is to reduce the energy cost burden of low-income households through energy efficiency.

Weatherization Low Income Home Energy Assistance Program (LIHEAP) – LIHEAP is designed to help low-income customers control their energy costs through installation of weatherization materials and education. The program goal is to reduce the energy cost burden of low-income household through energy efficiency.

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION  
OF PLANNING REGION XI**

**Notes to the Combined Financial Statements**

**For the Year Ended August 31, 2024**

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Basis of Accounting – The combined financial statements of the Corporation have been prepared on the accrual basis of accounting and reflect all significant receivables, payables, and other liabilities.

Basis of Presentation – The Corporation has adopted the Financial Accounting Standards Board (FASB) Codification 958, Not-for-Profit Entities (formerly Statement of Financial Accounting Standards No. 117, Financial Statements of Not-for-Profit Foundations). FASB 958 requires the Corporation to classify its net assets based on the existence or absence of donor-imposed restrictions. These classifications of net assets are described as follows:

Without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions. Assets restricted solely through the actions of the Board of Directors are reported as net assets without donor restrictions, board-designated.

With Donor Restrictions – Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

Use of Estimates – The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates. Significant estimates included in the Corporation's combined financial statements relate primarily to the Foundation School Program revenue accrual which requires an estimate based on additional information provided to the State, the useful lives applied in asset depreciation, and the functional allocation of expenses.

Revenue Recognition – The Corporation's revenues are recorded as without donor restrictions or with donor restrictions depending on the existence and/or nature of any donor restrictions.

Generally, grants are recognized as revenues are earned. Grants that operate on a reimbursement basis are recognized on the accrual basis as revenues only to the extent of disbursements and commitments that are allowable for reimbursement. Revenues from contributions, donations, and other sources are recognized as unrestricted or temporarily restricted revenues when received or unconditionally promised by a third party. Revenues from special events are recognized when the events are held. Interest income is recognized when earned based on the passage of time. Program income and other income are recognized the earlier of when received or when billed. Conditional promises to give cash or other assets are not recognized until received.

Cash and Cash Equivalents – For the purposes of the statement of cash flows, cash equivalents include cash in bank depository accounts. Cash held by the Organization in bank accounts may at times exceed the Federal Deposit Insurance Corporation (FDIC) coverage limit for interest-bearing and non-interest-bearing accounts.

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION  
OF PLANNING REGION XI**

**Notes to the Combined Financial Statements**

**For the Year Ended August 31, 2024**

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Grant and Reimbursement Contracts – The funds due from various funding sources under grant and reimbursement contracts are recognized as revenue in the accounting period when the expenditures are incurred, and the grant funds are earned. Management considers such receivables at August 31, 2024 to be fully collectible. Accordingly, no allowance for delinquent grants receivable was made in the accompanying financial statements.

Pledges Receivable – Unconditional promises to give are recognized as revenues in the period received and as pledges receivable. Promises to give are recorded at net realizable value if expected to be collected in one year and at fair value if expected to be collected in more than one year. Conditional promises to give are recognized when the conditions on which they depend are substantially met. There were no pledges receivable as of year-end August 31, 2024.

Functional Expenses – The Corporation allocates its expenses on a functional basis among its various programs. Expenses that can be identified with a specific program are allocated directly according to their natural expense classification. Expenses that cannot be directly identified with a specific program are considered management and general.

Property and Equipment – Property and equipment are recorded at cost, if purchased, or at fair value at date of gift, if contributed. Such donations are recorded as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire or maintain property and equipment are recorded as restricted contributions. Presently, the Corporation does not have any assets which have donor-imposed restrictions.

The equipment acquired is owned by the Economic Opportunities Advancement Corporation of Planning Region XI while used in the program for which it was purchased or in other future authorized programs. The funding sources, however, have a reversionary interest in the equipment purchased with grant funds; therefore, its disposition, as well as the ownership of any sale proceeds therefrom, is subject to funding source regulations.

The Corporation capitalizes property and equipment if it has a life of two years or more and an acquisition cost of \$5,000 or more. Depreciation is being provided on the straight-line basis over the estimated useful lives of the assets, which ranges from 3 – 30 years. Total depreciation expense was \$267,508 for the year ended August 31, 2024. Maintenance and repairs are charged to expense when incurred. Renewals and betterments that extend the useful lives of the assets are capitalized.

Compensated Absences – Annual leave time is granted to the Corporation's employees. Under the Corporation's policy, annual leave is provided to full-time employees and generally accrues up to a maximum amount based on an employee's years of service. Accrued, unused personal leave for full-time employees carries over from year to year, for a maximum accrual of twenty (20) days. These days may be transferrable to another school district in Texas, depending on the policies of the specific involved. Upon termination, employees will not be paid for any personal leave accumulation. Annual leave which is not used annually or during the funding period up to one hundred sixty (160) hours may be used in the succeeding year. The maximum amount of accumulated annual leave an employee may carry forward at the beginning of any new program year is limited to one hundred sixty (160) hours. Any leave accumulated beyond this will be lost. Upon termination, employees, except employees who have been employed less than ninety (90) days, will be paid for all unused annual leave up to a maximum of one

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION  
OF PLANNING REGION XI**

**Notes to the Combined Financial Statements**

**For the Year Ended August 31, 2024**

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hundred sixty (160) hours. As of August 31, 2024, the liabilities for personal leave benefits was \$157,719 for the Corporation and is reflected in the accompanying combined statement of financial position.

Unearned Revenue – Unearned revenue represents amounts received by the Corporation, which have not yet been earned. Such amounts are recognized as revenue when earned, generally when expenditures have been incurred for purposes specified, or other applicable donor-imposed condition has been met.

Contributions – Contributions are recognized when the donor makes a promise to give the Organization that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in with donor restricted net assets. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

**NOTE 2: CONCENTRATIONS AND UNCERTAINTIES**

As of August 31, 2024, the total cash maintained by the Corporation exceeded the FDIC limit by \$2,195,131. However, these amounts were sufficiently collateralized as of August 31, 2024 in accordance with the Corporation's agreement with Extraco Bank.

The Corporation received 74% of its public support and revenue from the U.S. Department of Health and Human Services, which distributes funds through the Texas Department of Housing and Community Affairs. The Corporation would realize a severe negative impact if the level of this support and revenue is significantly reduced or discontinued.

**NOTE 3: LIQUIDITY AND AVAILABILITY**

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, comprise the following:

Cash	\$ 1,963,694
Grants and Contract Receivable	<u>673,560</u>
	<u>\$ 2,637,254</u>

**NOTE 4: NET ASSETS WITH DONOR RESTRICTIONS**

Net assets with donor restrictions amounting to \$2,448,395, as of August 31, 2024, and summarized below, represent contributions to the Corporation, which the donors have restricted for use in future periods:

Purpose Restrictions:	
Head Start Program	<u>\$ 2,448,395</u>
Total Temporarily Restricted Net Assets	<u>\$ 2,448,395</u>

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION  
OF PLANNING REGION XI**

**Notes to the Combined Financial Statements**

**For the Year Ended August 31, 2024**

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**NOTE 5: DEFINED CONTRIBUTION PLAN**

The Organization sponsors a qualified retirement plan under IRS section 403(b) for all employees working more than 1,500 hours. Contributions of 3% of employees' gross earnings are made to the plan each month. Employees are required to work one year to be eligible to participate in the plan. Enrollment occurs on the month following one year of service. The Organization made contributions to the 403(b) plan for the period September 1, 2023 to August 31, 2024 in the amount of \$177,880, equal to the required contributions for the period.

**NOTE 6: LEASE COMMITMENTS**

The Organization leases office space at various terms under long-term non-cancelable operating lease agreements. The leases expire at various dates through 2027 and do not provide for any renewal options. The Organization includes in the determination of the right-of-use assets and lease liabilities any renewal options when the options are reasonably certain to be exercised. The operating leases provide for increases in future minimum annual rental payments.

The weighted-average discount rate is based on the discount rate implicit in the lease. The Organization has elected the option to use the risk-free rate determined using a period comparable to the lease terms as the discount rate for leases where the implicit rate is not readily determinable. The Organization has applied the risk-free rate option to the real estate asset class.

The Organization has elected the short-term lease exemption for all leases with a term of 12 months or less for both existing and ongoing operating leases to not recognize the asset and liability for these leases. Lease payments for short-term leases are recognized on a straight-line basis.

The Organization has elected the practical expedient to not separate lease and non-lease components for the real estate leases.

The weighted average remaining lease term for the operating leases is 2.99 years, and the weighted average discount rate for operating leases is 3.50%.

The future minimum lease payments under non-cancelable operating leases with terms greater than one year are listed below as of August 31, 2024:

2025	\$ 191,528
2026	191,528
2027	188,378
2028	34,947
2029	364
Total Lease Payments	<u>\$ 606,745</u>
Less: Imputed Interest	<u>( 28,144)</u>
Present Value of Lease Liabilities	<u>\$ 578,601</u>

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION  
OF PLANNING REGION XI**

**Notes to the Combined Financial Statements**

**For the Year Ended August 31, 2024**

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**NOTE 7: COMMITMENTS AND CONTINGENCIES**

The Organization receives grants from Federal, State, and local sources that are subject to review and audit by the funding sources. Such reviews and audits could result in the discovery of unallowable activities and unallowable costs. Consequently, any of the funding sources may, at its discretion, request reimbursement for expenses or return of funds, or both, as a result of non-compliance by the Organization with the terms of the grants or contracts. In the opinion of the Organization's management, such disallowances, if any, would not be significant in relation to the combined financial statements of the Organization.

The Organization receives a significant portion of its revenue from funds provided through federal grants. These amounts are all appropriated each year by the federal government. If significant budget cuts are made at the federal or state level, the amount of the funds received could be reduced significantly and have an adverse impact on its operations. Management is not aware of any actions that will adversely affect the amount of funds the Organization will receive in the next fiscal year.

**NOTE 8: INCOME TAX STATUS**

The Organization is exempt from the federal income taxes under Section 501(c)(3) of the Internal Revenue Code. In addition, the Organization qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an Organization that is not a private foundation under Section 509(a)(2).

The Organization recognizes the financial statement effects from a tax position only if it is more likely than not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position. Examples of tax positions include the tax-exempt status of the Organization and various positions related to the potential sources of unrelated business taxable income (UBTI). The assessment of the technical merits of a tax position is a matter of judgment. The Organization believes that all its tax positions are more likely than not to be sustained upon examination.

The Organization files Form 990 in the U.S. federal jurisdiction. The Organization is generally no longer subject to examination by the Internal Revenue Service for years before 2021.

**NOTE 9: LONG-TERM DEBT**

On July 13, 2022, the Corporation executed a loan agreement with a financial institution to finance the purchase of real estate and make ready improvements. As of August 31, 2024, \$469,714 was outstanding on the loan. The loan has an annual interest rate of 5.1%, a monthly payment of \$11,314, and matures August 1, 2032. The loan is secured on a property located at 1800 N Valley Mills Drive.



**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION  
OF PLANNING REGION XI**

**Notes to the Combined Financial Statements**

**For the Year Ended August 31, 2024**

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Future maturities of the long-term debt consist of the following:

Year ending:	
2025	\$ 114,496
2026	120,474
2027	126,764
2028	107,980
	<u>\$ 469,714</u>

**NOTE 10: DONATED MATERIALS AND SERVICES**

Donated materials and equipment are reflected as contributions in the accompanying combined financial statements at their estimated values at date of receipt. The related expense is recognized as the item is used. Contribution of services are recognized when services received (a) create or enhance nonfinancial assets or (b) require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. A substantial number of volunteers have donated significant amounts of their time to the Organization's program services and fundraising efforts. In-kind donations are generally valued by the donor and may be used by the Organization to satisfy Head Start grant requirements for a 20 percent (20%) match by the donor. In-kind nonfinancial asset contributions consisted of the following as of August 31, 2024:

Revenue Recognized		Utilization in Programs/Activities	Donor Restrictions	Valuation Techniques and Inputs
Salaries	\$ 1,196,087	Volunteers for program activities	Restricted for Head Start – Early Head Start	Salaries are based upon position volunteered for
Fringe Benefits	\$ 419,669	Fringe benefits for volunteers	Restricted for Head Start – Early Head Start	20% of salaries
Rent	\$ 247,536	Donated space (fair rental value minus rent payment)	Restricted for Head Start – Early Head Start	Fair rental value minus rent payment
Supplies	\$ 52,493	Donations received for classroom/program activities	Restricted for Head Start – Early Head Start	Actual value of donated supplies

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION  
OF PLANNING REGION XI**

**Notes to the Combined Financial Statements**

**For the Year Ended August 31, 2024**

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**NOTE 11: DATE OF MANAGEMENT'S REVIEW**

The Corporation has evaluated subsequent events for potential recognition and/or disclosure through March 20, 2025 the date the financial statements were available to be issued.





**Report on Internal Control Over Financial Reporting and on Compliance and Other  
Matters Based on an Audit of Financial Statements Performed in Accordance with  
Government Auditing Standards**

**INDEPENDENT AUDITORS' REPORT**

Board of Directors  
Economic Opportunities Advancement Corporation of Planning Region XI  
Waco, Texas

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Economic Opportunities Advancement Corporation of Planning Region XI (the Corporation) (a nonprofit organization), which comprise the statement of financial position as of August 31, 2024, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated March 20, 2025.

**Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered Economic Opportunities Advancement Corporation of Planning Region XI's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Economic Opportunities Advancement Corporation of Planning Region XI's internal control. Accordingly, we do not express an opinion on the effectiveness of the the Corporation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Economic Opportunities Advancement Corporation of Planning Region XI's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Corporation's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Armstrong, Backus & Co., L.L.P.*

San Angelo, Texas  
March 20, 2025





**Report on Compliance for Each Major Federal Program and Report on Internal Control  
Over Compliance Required by the Uniform Guidance**

**INDEPENDENT AUDITORS' REPORT**

Board of Directors  
Economic Opportunities Advancement Corporation of Planning Region XI  
Waco, Texas

**Report on Compliance for Each Major Program**

We have audited Economic Opportunities Advancement Corporation of Planning Region XI's (the Corporation) compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Economic Opportunities Advancement Corporation of Planning Region XI's major federal programs for the year ended August 31, 2024. Economic Opportunities Advancement Corporation of Planning Region XI's major federal programs are identified in the Summary of Auditors' Results section of the accompanying Schedule of Findings and Questioned Costs.

***Management's Responsibility***

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

***Auditors' Responsibility***

Our responsibility is to express an opinion on compliance for each of Economic Opportunities Advancement Corporation of Planning Region XI's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of *Title 2 U.S. Code of Federal Regulations, Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Economic Opportunities Advancement Corporation of Planning Region XI's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Economic Opportunities Advancement Corporation of Planning Region XI's compliance.

### ***Opinion on Each Major Federal Program***

In our opinion, Economic Opportunities Advancement Corporation of Planning Region XI complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended August 31, 2024.

### **Report on Internal Control Over Compliance**

Management of Economic Opportunities Advancement Corporation of Planning Region XI is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Economic Opportunities Advancement Corporation of Planning Region XI's internal control over compliance with the types of requirements that could have a direct and material effect on a major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Economic Opportunities Advancement Corporation of Planning Region XI's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is more than a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

*Armstrong, Backus & Co., L.L.P.*

San Angelo, Texas  
March 20, 2025



# ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION OF PLANNING REGION IX

## Schedule of Expenditures of Federal Awards

**For the Year Ended August 31, 2024**

Federal Grantor/Pass-Through Grantor/Program Title	Assistance Listing Number	Pass-Through Entity Identifying Number	Total Federal Expenditures
<b>U.S. Department of Health and Human Services Programs</b>			
<i>Direct Program:</i>			
Head Start Cluster	93.600	N/A	\$ 8,652,278
<i>Passed through Texas Dept. of Housing and Community Affairs</i>			
Low-Income Home Energy Assistance	93.568	078547106	\$ 4,811,202
Low-Income Household Water Assistance	93.499	078547106	60,597
477 Cluster - Community Services Block Grant	93.569	078547106	392,787
			<u>\$ 5,264,586</u>
<i>Passed through Texas Workforce Commission:</i>			
Child Care and Development Fund			<u>\$ 497,030</u>
<b>Total U.S. Department of Health and Human Services Programs</b>			<u>\$ 14,413,894</u>
<b>U.S. Department of Energy Programs</b>			
<i>Passed through Texas Dept. of Housing and Community Affairs</i>			
Weatherization Assistance for Low-Income Persons	81.042	078547106	\$ 217,481
<b>Total U.S. Department of Energy Programs</b>			<u>\$ 217,481</u>
<b>U.S. Department of Agriculture</b>			
<i>Passed through Texas Dept. of Agriculture</i>			
Child and Adult Care Food Program	10.558	NT4XL1YGLGC5	\$ 486,676
<b>Total U.S. Department of Agriculture</b>			<u>\$ 486,676</u>
<b>Total Expenditures of Federal Awards</b>			<u><u>\$ 15,118,051</u></u>

See Notes to the Schedule of Expenditures of Federal Awards.



**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION  
OF PLANNING REGION XI**

**Notes to the Schedule of Expenditures of Federal Awards**

**For the Year Ended August 31, 2024**

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**NOTE 1: BASIS OF PRESENTATION**

The accompanying Schedule of Expenditures of Federal Awards (the Schedule) includes the federal award activity of Economic Opportunities Advancement Corporation of Planning Region XI under programs of the federal government for the year ended August 31, 2024. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Economic Opportunities Advancement Corporation of Planning Region XI, it is not intended to and does not present the financial position, changes in net assets, or cash flows of Economic Opportunities Advancement Corporation of Planning Region XI.

**NOTE 2: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement.

**NOTE 3: INDIRECT COSTS**

The Corporation has elected to use the 10% de minimus indirect cost rate allowed under uniform guidance.

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION  
OF PLANNING REGION XI**

**Schedule of Findings and Questioned Costs**

**For the Year Ended August 31, 2024**

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**I. Summary of Auditors' Results**

Financial Statements

Type of auditors' report issued on whether the financial statements were prepared in accordance with GAAP	Unmodified opinion
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*Internal control over financial reporting:*

Material weakness identified?	No
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Significant deficiencies identified?	No
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Noncompliance material to financial statements noted?	No
---	----

Federal Awards

*Internal control over major federal programs:*

Material weakness identified?	No
-------------------------------	----

Significant deficiencies identified?	No
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Type of auditors' report issued on compliance for major federal programs:	Unmodified opinion
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Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	No
--	----

*Identification of major programs:*

93.600 Head Start Cluster

Dollar threshold used to distinguish between Type A and Type B programs:	\$750,000
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Auditee qualified as low-risk auditee?	Yes
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**II. Financial Statement Findings**

There were no findings noted.

**III. Federal Award Findings and Questioned Costs**

There were no findings noted.

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION  
OF PLANNING REGION XI**

**Summary Schedule of Prior Audit Findings**

**For the Year Ended August 31, 2024**

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There were no prior year audit findings noted.





**INDEPENDENT AUDITORS' REPORT ON SUPPLEMENTARY INFORMATION**

Board of Directors  
Economic Opportunities Advancement Corporation of Planning Region XI  
Waco, Texas

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information on pages 28 through 29 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from, and relates directly to, the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

*Armstrong, Backus & Co. L.L.P.*

San Angelo, Texas  
March 20, 2025

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION OF PLANNING  
REGION XI**

**Combining Statement of Financial Position**

**For the Year Ended August 31, 2024**

	CSBG Fund 20	ERA 21	Head Start Fund 50	HS Parent Policy Council Fund 59	WAP Fund 60	Restricted Grant 70	Indirect Cost Pool 90	EAOC Total	Elimination Entry	Total
<b>Assets</b>										
Current Assets										
Cash and Cash Equivalents	\$ 158,757	\$ 2,659	\$ 42,448	\$ 13,189	\$ 135,864	\$ 114,424	\$ 1,496,353	\$ 1,963,694	\$ -0-	\$ 1,963,694
Grants and Contracts Receivable	278,200	-0-	339,167	-0-	56,180	-0-	13	673,560	-0-	673,560
Other Receivables	-0-	-0-	-0-	-0-	-0-	-0-	520	520	-0-	520
Due From Other Funds	-0-	-0-	-0-	-0-	15,415	-0-	418,047	433,462	( 433,462)	-0-
Prepaid Expenses	13,982	-0-	104,737	-0-	1,226	-0-	43	119,988	-0-	119,988
Total Current Assets	\$ 450,939	\$ 2,659	\$ 486,352	\$ 13,189	\$ 208,685	\$ 114,424	\$ 1,914,976	\$ 3,191,224	(\$ 433,462)	\$ 2,757,762
Fixed Assets:										
Property and Equipment										
Buildings and Land	\$ -0-	\$ -0-	\$ 3,676,669	\$ -0-	\$ -0-	\$ -0-	\$ 2,212,315	\$ 5,888,984	\$ -0-	\$ 5,888,984
Equipment	-0-	-0-	987,761	-0-	-0-	-0-	26,380	1,014,141	-0-	1,014,141
Vehicles	59,903	-0-	518,786	-0-	53,130	-0-	-0-	631,819	-0-	631,819
Construction in Progress	-0-	-0-	-0-	-0-	-0-	-0-	626,261	626,261	-0-	626,261
Accumulated Depreciation	( 59,903)	-0-	( 2,734,821)	-0-	( 53,130)	-0-	( 128,743)	( 2,976,597)	-0-	( 2,976,597)
Total Fixed Assets	\$ -0-	\$ -0-	\$ 2,448,395	\$ -0-	\$ -0-	\$ -0-	\$ 2,736,213	\$ 5,184,608	\$ -0-	\$ 5,184,608
Noncurrent Assets:										
Operating Right-of-Use Assets, Net	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ 606,720	\$ 606,720	\$ -0-	\$ 606,720
Total Noncurrent Assets	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ 606,720	\$ 606,720	\$ -0-	\$ 606,720
<b>Total Assets</b>	<b>\$ 450,939</b>	<b>\$ 2,659</b>	<b>\$ 2,934,747</b>	<b>\$ 13,189</b>	<b>\$ 208,685</b>	<b>\$ 114,424</b>	<b>\$ 5,257,909</b>	<b>\$ 8,982,552</b>	<b>(\$ 433,462)</b>	<b>\$ 8,549,090</b>
<b>Liabilities and Net Assets</b>										
Current Liabilities										
Accounts Payable	\$ 46,118	\$ -0-	\$ 13,957	\$ 13,189	\$ 2,043	\$ -0-	\$ 40,006	\$ 115,313	\$ -0-	\$ 115,313
Other Payables	-0-	-0-	-0-	-0-	-0-	-0-	5,349	5,349	-0-	5,349
Due to Other Funds	269,937	-0-	163,496	-0-	-0-	29	-0-	433,462	( 433,462)	-0-
Accrued Salaries	17,334	-0-	279,936	-0-	7,145	-0-	142,719	447,134	-0-	447,134
Accrued Annual Leave	13,096	-0-	112,486	-0-	4,812	-0-	27,325	157,719	-0-	157,719
Deferred Revenue	158,758	-0-	33,366	-0-	139,114	-0-	2,200	333,438	-0-	333,438
Current Portion of Noncurrent Liabilities	-0-	-0-	-0-	-0-	-0-	-0-	290,319	290,319	-0-	290,319
Total Current Liabilities	\$ 505,243	\$ -0-	\$ 603,241	\$ 13,189	\$ 153,114	\$ 29	\$ 507,918	\$ 1,782,734	(\$ 433,462)	\$ 1,349,272
Noncurrent Liabilities										
Long-Term Debt	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ 469,714	\$ 469,714	\$ -0-	\$ 469,714
Operating Lease Liabilities	-0-	-0-	-0-	-0-	-0-	-0-	606,745	606,745	-0-	606,745
Less: Current Portion	-0-	-0-	-0-	-0-	-0-	-0-	( 290,319)	( 290,319)	-0-	( 290,319)
Total Noncurrent Liabilities	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ 786,140	\$ 786,140	\$ -0-	\$ 786,140
Total Liabilities	\$ 505,243	\$ -0-	\$ 603,241	\$ 13,189	\$ 153,114	\$ 29	\$ 1,294,058	\$ 2,568,874	(\$ 433,462)	\$ 2,135,412
Net Assets										
Without Donor Restrictions	(\$ 54,304)	\$ 2,659	(\$ 116,889)	\$ -0-	\$ 55,571	\$ 114,395	\$ 3,963,851	\$ 3,965,283	\$ -0-	\$ 3,965,283
With Donor Restrictions	-0-	-0-	2,448,395	-0-	-0-	-0-	-0-	2,448,395	-0-	2,448,395
Total Net Assets	(\$ 54,304)	\$ 2,659	\$ 2,331,506	\$ -0-	\$ 55,571	\$ 114,395	\$ 3,963,851	\$ 6,413,678	\$ -0-	\$ 6,413,678
<b>Total Liabilities and Net Assets</b>	<b>\$ 450,939</b>	<b>\$ 2,659</b>	<b>\$ 2,934,747</b>	<b>\$ 13,189</b>	<b>\$ 208,685</b>	<b>\$ 114,424</b>	<b>\$ 5,257,909</b>	<b>\$ 8,982,552</b>	<b>(\$ 433,462)</b>	<b>\$ 8,549,090</b>

See Independent Auditors' Report on Supplementary Information.

**ECONOMIC OPPORTUNITIES ADVANCEMENT CORPORATION OF PLANNING  
REGION XI**

**Combining Statement of Activities**

**For the Year Ended August 31, 2024**

	<b>CSBG Fund 20</b>	<b>ERA 21</b>	<b>Head Start Fund 50</b>	<b>HS Parent Policy Council Fund 59</b>	<b>WAP Fund 60</b>	<b>Restricted Grant 70</b>	<b>Indirect Cost Pool 90</b>	<b>EAOC Total</b>	<b>Eliminating Entry</b>	<b>Total</b>
<b>Revenues and Gains</b>										
Federal Grants	\$ 4,874,889	\$ -0-	\$ 9,635,984	\$ -0-	\$ 607,178	\$ -0-	\$ -0-	\$ 15,118,051	\$ -0-	\$ 15,118,051
Miscellaneous Grants/Contracts	443,984	-0-	-0-	-0-	17,100	-0-	-0-	461,084	-0-	461,084
Interest Income	-0-	-0-	-0-	-0-	-0-	2,835	60,938	63,773	-0-	63,773
Other	841	1,338	-0-	-0-	-0-	-0-	1,190,247	1,192,426	-0-	1,192,426
Transfer In	-0-	31	-0-	-0-	-0-	-0-	-0-	31	( 31)	-0-
In-Kind	-0-	-0-	1,915,784	-0-	-0-	-0-	-0-	1,915,784	-0-	1,915,784
Total Revenues and Gains	<u>\$ 5,319,714</u>	<u>\$ 1,369</u>	<u>\$ 11,551,768</u>	<u>\$ -0-</u>	<u>\$ 624,278</u>	<u>\$ 2,835</u>	<u>\$ 1,251,185</u>	<u>\$ 18,751,149</u>	<u>(\$ 31)</u>	<u>\$ 18,751,118</u>
<b>Expenses and Losses</b>										
Program Services:										
Child Care and Development	\$ -0-	\$ -0-	\$ 11,466,438	\$ -0-	\$ -0-	\$ -0-	\$ -0-	\$ 11,466,438	\$ -0-	\$ 11,466,438
Community/Emergency Services	5,344,790	-0-	-0-	-0-	-0-	-0-	-0-	5,344,790	-0-	5,344,790
Weatherization	-0-	-0-	-0-	-0-	626,344	-0-	-0-	626,344	-0-	626,344
Supporting Services:										
Transfer Out	-0-	-0-	-0-	-0-	-0-	-0-	31	31	( 31)	-0-
Management and General	-0-	-0-	-0-	-0-	-0-	-0-	883,046	883,046	-0-	883,046
Total Expenses and Losses	<u>\$ 5,344,790</u>	<u>\$ -0-</u>	<u>\$ 11,466,438</u>	<u>\$ -0-</u>	<u>\$ 626,344</u>	<u>\$ -0-</u>	<u>\$ 883,077</u>	<u>\$ 18,320,649</u>	<u>(\$ 31)</u>	<u>\$ 18,320,618</u>
Change in Net Assets	<u>(\$ 25,076)</u>	<u>\$ 1,369</u>	<u>\$ 85,330</u>	<u>\$ -0-</u>	<u>(\$ 2,066)</u>	<u>\$ 2,835</u>	<u>\$ 368,108</u>	<u>\$ 430,500</u>	<u>\$ -0-</u>	<u>\$ 430,500</u>
<b>NET ASSETS, BEGINNING OF YEAR</b>	<u>(\$ 29,228)</u>	<u>\$ 1,290</u>	<u>\$ 2,246,176</u>	<u>\$ -0-</u>	<u>\$ 57,637</u>	<u>\$ 111,560</u>	<u>\$ 3,595,743</u>	<u>\$ 5,983,178</u>	<u>\$ -0-</u>	<u>\$ 5,983,178</u>
<b>NET ASSETS, END OF YEAR</b>	<u>(\$ 54,304)</u>	<u>\$ 2,659</u>	<u>\$ 2,331,506</u>	<u>\$ -0-</u>	<u>\$ 55,571</u>	<u>\$ 114,395</u>	<u>\$ 3,963,851</u>	<u>\$ 6,413,678</u>	<u>\$ -0-</u>	<u>\$ 6,413,678</u>

See Independent Auditors' Report on Supplementary Information.